



Mission: Build partnerships and promote strong collaborative action to ensure all residents within the County have stable, safe, and healthy places to live.

**Santa Cruz County
Housing for Health Partnership (H4HP) Policy Board
Regular Meeting Agenda
October 22, 2025; 3 pm
420 Capitola Ave., Capitola – Capitola City Hall - Community Room**

Zoom Conference Link: <https://santacruzcounty-us.zoomgov.com/s/1613936039>

Call-In Number: +16692545252 Webinar ID#: 1613936039

Call to Order/Welcome/Introductions

Non-Agenda Public Comment

Action Items (vote required) {3:10 – 3:15 pm}

1. Approval of Meeting Minutes: August 6, 2025

Lived Expertise Workgroup Updates {3:15 – 3:30 pm}

2. General Updates and Report Back

Information Items (no vote required) {3:30 – 4:00 pm}

3. 2026 Point-in-Time (PIT) Count Planning and Volunteer Recruitment
4. City of Watsonville Homelessness Strategic Plan
5. Behavioral Health Services Act (BHSA) Planning Process
6. Status of HHAP-6 Funding Application
7. Emergency Housing Voucher (EHV) and Housing Authority Budget Issues
8. Potential Continuum of Care (CoC) Policy and Funding Changes
9. One Big Beautiful Bill Act Changes
10. Medi-Cal – CalAIM, Transitional Rent, Future
11. CoC Policy Board Member Remote Meeting Participation
12. CoC Policy Board Agenda Development Process
13. November 12 – CoC Meeting @ 1440 Multiversity in Scotts Valley – 12-4:30 pm (lunch included)

Report/Discussion Items (no vote required) (4:00 – 5:00 pm)

14. Continuum of Care – “System” and Policy Board Scope
15. 2026 Meeting Plan, Calendar, and Locations

Board Member Announcements

Adjournment

Next Meeting: Wednesday, December 17, 2025, 3 pm

Santa Cruz County Housing for Health Partnership Policy Board Regular Meeting Agenda – October 22, 2025



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The County of Santa Cruz does not discriminate based on disability, and no person shall, by reason of a disability, be denied the benefit of the services, programs, or activities. This meeting is in an accessible facility. If you are a person with a disability and require special assistance to participate in the meeting, please call (831) 763-8900 (TDD/TTY- 711) at least 72 hours in advance of the meeting to make arrangements. Persons with disabilities may request a copy of the agenda in an alternative format. As a courtesy to those affected, please attend the meeting smoke and scent free.



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Housing for Health Partnership (H4HP) Policy Board

Meeting Minutes

August 06, 2025; 3 pm

Call to Order/Welcome

Present: Dr. Faris Sabbah, Heather Rogers, Justin Cummings, Kyrolos Saad, Mali LaGoe, Manuel Caceres, Shebreh Kalantari-Johnson, Susie O' Hara, Terence Concannon, Tom Stagg

Absent: Courtney Lindberg, Karen Kern, Kate Nester, Mars Nored, Monica Martinez, Rosie Garcia

Additions and Deletions to the Agenda: None

Non-Agenda Public Comment

None Received

Action Items (vote required)

1. Approval of Minutes: Approval of Meeting Minutes: June 18, 2025

Discussion: Susie O'Hara suggested striking "Great" listed under public comments for action items 1-5 in the previous minutes, clarifying these were not actual public comments but offhand remarks.

Public Comment: None

Motion: Move to approve the June 18, 2025, meeting minutes with the amendment to strike the word "Great" from public comments on action items 1-5.

Motion to Approve: Terrence Concannon

Motion Seconded: Mali LaGoe

Abstentions: None

Board Action: Motion passed unanimously.

2. Approval for Remote Participation of Board Member

Discussion: The board discussed procedural requirements under Assembly Bill 2249 (AB 2449) regarding remote participation by members. It was noted that since advance notice had been provided of a member's absence, the board could allow participation as an active member through a motion, consistent with the provisions of AB 2449, which remain in effect until January 2026.

Public Comment: A member of the public expressed gratitude for the information about AB 2449.

Motion: Move to approve under Assembly Bill 2449, authorizing Shebreh Kalantari-Johnson to serve as an active board member.

Motion to Approve: Dr. Faris Sabbah



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Motion Seconded: Heather Rogers

Abstentions: None

Board Action: Motion passed unanimously.

3. Approve HHAP-6 DRAFT Regional Homeless Action Plan and Application Submission

Discussion: *Housing for Health staff provided an overview of the California Housing and Community Development Department (HCD) Homeless Housing Assistance and Prevention, Round 6 (HHAP-6) 2025 Notice of Funding Availability (NOFA) application draft and the application process. Housing for Health staff explained the requirement to develop a Regional Homeless Action Plan as part of the HHAP-6 application. Housing for Health staff emphasized that the public Continuum of Care (COC) board meeting and County Board of Supervisors approval are necessary to gather final input before submitting to the state by August 29, 2025.*

Mentioned that the draft application is lengthy (96 pages) and acknowledged challenges with obtaining public input on technical documents. A newsletter with a summary overview was sent out to encourage participation, and two public comments were received. Housing for Health staff outlined key updates that included the addition of actions to sustain existing interim housing and shelter programs, rather than focusing only on new projects; the inclusion of faith-based housing strategies; and Compliance with the state encampment response requirement, noting that, for this round, a commitment to develop a protocol is sufficient. The application includes data on identified encampments tied to existing state grants and point-in-time count data, as well as an acknowledgment of the financial challenge of sustaining programs post-HHAP-6. Medi-Cal revenue assumptions were included as a strategy, but risk remains high due to shrinking state and federal resources. Concerns were raised regarding the relationship between the HHAP-6 application and the broader systems mapping discussion, emphasizing the need to understand how this application aligns with long-term strategic goals and the roles of the CoC, county, and cities. Housing for Health staff acknowledged these concerns and proposed future agenda items for deeper discussion, including the roles and responsibilities of jurisdictions and partners in homelessness response, possible refinement and updating of the service system map, and definitions for public clarity.

Public Comment: *One member of the public commented on the importance of understanding the full range of available services, including those not funded by CoC, to make informed funding decisions.*

Motion: Approve HHAP-6 DRAFT Regional Homelessness Action Plan Submission.

Motion to Approve: Susie O'Hara

Motion Seconded: Mali LaGoe



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Abstentions: None

Board Action: Motion carried unanimously

Lived Expertise Workgroup Updates (no vote required):

4. General Updates and Report Back on National Alliance to End Homelessness Conference

Discussion: *Lived Expertise Action Board (LEAB) member Manuel Caceres and Youth Lived Expertise Action Board (YLEAB) Kyrolos Saad shared that they attended the National Alliance to End Homelessness (NAEH) Conference in Washington, D.C. and mentioned that the event provided valuable networking opportunities and educational sessions on topics such as restorative justice, diversity, equity and inclusion (DEI), communication with policymakers, and community education around homelessness. Discussed the strong emphasis on mental health and wellness throughout the conference and expressed appreciation for networking opportunities that allowed them to learn from other communities nationwide. Discussions about innovative practices, including Los Angeles' efforts to convert office buildings and hotels into affordable housing. It was noted that this was the first NAEH conference without any federal officials in attendance. LEAB recently received an introduction to the Behavioral Health 2026–2029 Community Planning Process. LEAB continues to accept external project requests through its online form and is developing its own initiatives, including hosting peer-led workshops and support groups for people experiencing homelessness. LEAB and YLEAB are strengthening collaboration, and recruitment efforts are underway to fill two open Youth Lived Expertise Action Board (YLEAB) seats, with onboarding targeted for September or October. Professional development for members will begin in September, with bi-monthly training on equity and related topics.*

Information Items (no vote required):

5. 2025 Point-in-Time Count Report Release

Discussion: *The 2025 Point-in-Time Count reported that overall homelessness in Santa Cruz County decreased by approximately 20%, representing the lowest level recorded in the county's history of these counts. Significant progress was noted among youth, veterans, and working-age individuals without disabilities.. Mentioned that the number of older adults and people with disabilities experiencing homelessness has increased. Geographic shifts in homelessness patterns were also observed. A detailed report will be distributed via email, and the topic could be scheduled for a future meeting for further discussion and review of the data.*



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6. Construction starts on Three Interim Housing Projects

Discussion: *Three interim housing projects are currently under development. The first project, Bridge House, operated by Housing Matters and located near Harbor High on Soquel, will serve as a low-barrier navigation center with 32 beds. Construction is underway, with fencing in place, and modular units are scheduled for delivery within the next two weeks. The anticipated opening date is January or February 2026. The second project, in partnership with Monterey County, is at the Westview Presbyterian Church in Watsonville and will provide 34 beds using modular construction; units have already been delivered. The third project is a youth transitional housing facility in the Freedom neighborhood, designed to serve at least 11 youths aged 18–24, and is also currently under construction. Mentioned that all these projects are supported with one-time funding.*

7. Santa Cruz Inn Acquisition

Discussion: *A collaborative housing initiative has been developed between the City of Santa Cruz, Housing Matters, and County partners. Using one-time funding from various sources, the project is a hotel property now named Live Oak Landing, located near the Santa Cruz city border. This site will offer short-term emergency housing in a hotel-style setting for unsheltered individuals experiencing behavioral health challenges. Housing Matters successfully acquired the property, and preparation work is currently underway. This project has been highlighted as an example of cross-jurisdictional collaboration.*

Report/Discussion Items (no vote required)

8. "System Map" Initial DRAFT for Review and Comment

Dr. Robert Ratner presented an updated mapping of programs across the CoC housing and services system, which includes categories such as homelessness prevention, interim housing, rapid rehousing, permanent supportive housing, street outreach, and support services. Each entry in the mapping outlines the program name, description, target population, funding sources, funding stability, and capacity. Programs were included based on two main criteria: whether they enter data into the Homeless Management Information System (HMIS) or have a formal agreement with the Housing for Health Division. Staff reported that more than half of the programs identified rely on one-time or unstable funding sources. While HUD funding has traditionally been a reliable source for permanent supportive housing and rapid rehousing, recent shifts in federal priorities have created uncertainty. State funds have played a crucial role in filling gaps, particularly for outreach, interim housing, and flexible resources, including deposits and move-in assistance. Mentioned that these funding streams are also at risk and subject to changing policy priorities. Board members



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expressed the need for greater clarity on the CoC's role within the overall system and requested additional tools, such as a glossary of terms, to help interpret the categories and definitions in the mapping. The complexity of funding mechanisms and the dynamic policy environment were highlighted as ongoing challenges. Looking ahead, staff shared that the state budget commits to providing at least half of the current HHAP-6 funding level in the next fiscal year; however, future allocations may include stricter requirements related to encampment resolution. The federal funding environment remains volatile, and concerns persist about potential mid-cycle funding rescissions.

9. HUD Continuum of Care (CoC) and White House Executive Order Update and Discussion
Discussion:

Santa Cruz County was awarded \$7.7 million in HUD CoC funding, a 21% increase from the previous year, due in part to the inclusion of cost-of-living adjustments (COLA) for renewals and service contracts, as well as Fair Market Rent (FMR) increases. Improved application scoring also contributed to the higher award. The 2024 CoC competition score was 170 out of 200, an increase from 165 in 2023, placing the county well above the national median of 151. Areas for improvement include system performance measures and HMIS implementation, which were noted as ongoing challenges. Mentioned under the new administration, entities receiving CoC funds will likely need to participate in another NOFO application funding cycle, which does not align with the two-year application cycle. New federal priorities include a 2025 NOFO that emphasizes treatment, recovery, and addressing unsheltered homelessness, as well as potential shifts away from permanent supportive housing and Housing First models. A recent presidential executive order was also discussed, which could impact future funding and policy by prioritizing treatment mandates and enforcement measures. Upcoming federal appropriations bills were reviewed, with the Senate proposal offering more funding than the House version.

Board Member Announcements

Board Member Terence Concannon reported the opening of a new county visitor center at 725 Front Street in Santa Cruz, co-located with the Museum of Art and History. The project will include features designed to enhance accessibility and inclusivity, with a particular focus on autism awareness and support.

Board Member Justin Cummings reported that two property owners in Santa Cruz, who own land along the San Lorenzo Levee, are interested in adding ADUs (Accessory Dwelling Units), tiny homes, or potentially converting their properties into two-story structures to provide housing for people experiencing homelessness or those transitioning out of homelessness.



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Adjournment

The meeting was adjourned at 5:00 PM.

Next Meeting: Wednesday, October 15, 2025, 3:00 pm

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2. Lived Expertise Action Board (LEAB) & Youth Lived Expertise Action Board (YLEAB) Policy Board Updates | October 22, 2025

LEAB Updates

Professional Development

- **Equity & Inclusion Series:** In August, LEAB participated in an equity-focused training facilitated by *Visions Inc.* These sessions, held every other month, are part of LEAB's commitment to ongoing equity learning and reflection.
- **Project Management & Teamwork:** In September, *Homebase* led a workshop covering project management best practices, effective teamwork, and strategies for cross-board collaboration between LEAB and YLEAB.
- **Ongoing Training Schedule (FY 2025–26):**
 - **November:** Meeting & Workshop Facilitation
 - **January 2026:** Public Speaking & Presentation Skills
 - **March:** Outreach & Engagement
 - **May:** Advocacy & Influencing Policy

Projects & Engagement

- **Community Input Requests:** LEAB continues to accept external project requests through its *online submission form*, supporting local partners seeking lived experience consultation.
- **Outreach Presence:** LEAB hosted a table at the *Neighbors Together* community event in August—a gathering designed to foster connection between housed and unhoused community members.
- **Peer-Led Workshop Initiative:** The board is developing a project to host recurring, in-person, peer-led workshops and support groups for individuals experiencing homelessness. LEAB is currently identifying potential locations in *Santa Cruz* and *Watsonville* and welcomes recommendations. (Please share site ideas with **Manuel Caceres**.)
- **Watsonville Homelessness Strategic Plan:** LEAB Co-Chair **Rosie Garcia** continues to serve on the *Prevention and Resources Workgroup*, contributing to the

development of a comprehensive countywide resource directory. The *Watsonville City Council* adopted the draft Strategic Plan on *September 23rd*.

- **Leadership Representation:**

- **Policy Board Liaison:** Manuel Caceres

- **Operations Committee Liaison:** Lisa Bordenave

Both attend meetings bi-monthly to ensure consistent communication and alignment.

YLEAB Updates

Professional Development

- **Equity & Inclusion Series:** YLEAB also participated in the *Visions Inc.* equity session in August and will continue these bi-monthly learning engagements.
- **Project Management & Teamwork:** The September workshop, led by *Homebase*, helped YLEAB members strengthen project coordination skills and explore future collaboration opportunities with LEAB.
- **Ongoing Training Schedule (FY 2025–26):**
 - **November:** Meeting & Workshop Facilitation
 - **January 2026:** Public Speaking & Presentation Skills
 - **March:** Outreach & Engagement
 - **May:** Advocacy & Influencing Policy

Recruitment & Membership

- YLEAB members led the latest recruitment efforts, successfully filling two open seats. **Chase Perry** and **Eli Enns** attended their first meeting in *September 2025*.
- The board currently has *one remaining open seat* and continues to welcome applications from youth with lived experience.

Projects & Engagement

- **Community Input Requests:** YLEAB continues to accept project requests through its *online form*, offering youth-centered consultation for community initiatives.

- **Outreach Presence:** YLEAB joined LEAB at the *Neighbors Together* community event in August, engaging attendees and sharing resources.
- **Behavioral Health Collaboration:** YLEAB is partnering with the *Santa Cruz County Behavioral Health Division* on the *2026–2029 Community Planning Process*. Members will facilitate an onsite youth gathering that integrates art, storytelling, and feedback to shape the plan.
- **Leadership Representation:**
 - **Operations Committee Liaison:** Nia Saleem
 - **YHDP Collaborative Liaison:** To be selected at the next board meeting.

For questions or to collaborate with LEAB/YLEAB, please contact:

Housing for Health Division, County of Santa Cruz

LivedExpertise@santacruzcountyca.gov

Information Items 3 - 13

3. 2026 Point-in-Time (PIT) Count Planning and Volunteer Recruitment

The 2026 PIT County will take place on Thursday, January 29, 2026. Volunteer recruitment has started. The first information session and training will take place on Monday, October 27th at 11 am at the Capitola Library. Additional training sessions will take place on November 24 and December 18 at 11 am via zoom. A final in-person training will be offered on January 22, 2026. Sign-ups for trainings can be found here: [2026 PIT Count Training Sign up](#).

4. City of Watsonville Homelessness Strategic Plan

On September 23, 2025, the Watsonville city council adopted the City's first-ever homelessness strategic plan. The plan was developed with input from City staff, community members, and local organizations. It was written to guide City efforts to address homelessness over the next five years with compassion and accountability. The plan focuses on three priorities – end suffering on the street; share and protect public spaces; and create opportunity. Work is to be carried out in four key areas – housing, policy and funding, prevention and resources, and management and enforcement. A copy of the plan can be found here: [filestream.ashx](#)

5. Behavioral Health Services Act (BHSA) Planning Process

The County of Santa Cruz Behavioral Health Department is engaging in a local community planning process related to the utilization of Behavioral Health Services Act (BHSA) funding (formerly Mental Health Services Act). BHSA funding comes from a 1% tax on personal incomes above \$1 million per year and the funding is intended to expand and improve behavioral health services throughout the state. Proposition 1, passed by California voters in March 2024, made changes to regulations related to this funding source, including a requirement that at least 30% of funds need to go to housing-related interventions. The County Behavioral Health Department is conducting community meetings and focus groups as part of their planning process. They want to include CoC members in their planning efforts. A staff member from County Behavioral Health will attend the CoC Policy Board meeting to share additional information and gather feedback.

6. Status of California Homeless Housing Assistance and Prevention Round 6 (HHAP-6) Funding Application

The County and CoC HHAP-6 application was submitted to the California Housing and Community Development Department (HCD) by the application deadline. On September 29, 2025, HCD sent an email to the County Housing for Health Division requesting the completion of amendments to our application by October 29, 2025. Amendments were requested in the following areas – (1) Inclusion of tribes or tribal stakeholder groups in the development of the Action Plan and application; (2) List of encampments and planned encampment response; (3) Linkage of “Key Actions” with specific “System Performance Improvement” indicators for each action; (4) Budget numbers off by \$.05 in parts of the application and youth set-aside off by \$10; (5) Funds going to “non-housing solutions” triggers a permanent housing funding sustainability analysis. Housing for Health Division staff have reached out to tribal entities for feedback and are working to update and correct information and errors identified by CA HCD staff.

7. Emergency Housing Voucher (EHV) and Housing Authority Budget Issues

The Emergency Housing Voucher (EHV) Program was a federal Housing and Urban Development (HUD) housing subsidy program launched in 2021 as part of the American Rescue Plan Act (ARPA) during the COVID pandemic. The program provided rental assistance for households experiencing or at-risk of homelessness.

The program budget was originally intended to last for at least 10 years. HUD informed local Housing Authorities that EHV funding was being utilized at a faster pace than anticipated. The current federal administration does not plan to request additional funding to extend the program. The Housing Authority of the County of Santa Cruz anticipates running out of its EHV funding by December 2026. The Housing Authority informed program participants about the current situation at the end of September 2025. The Housing Authority and Housing for Health Division are working together to identify options for helping current participants with securing alternative affordable housing options. These efforts include prioritizing EHV participants for other available housing subsidies and affordable housing units in the community. This means housing subsidy and unit openings historically reserved for those experiencing homelessness will be utilized to keep EHV households in housing rather than serving new households. The EHV program currently has just over 250 participating households with over 550 individuals in these households and pays out approximately \$6.8M per year in rental assistance. In addition to the situation with EHV funding, the current federal administration has proposed cuts to Housing Authority budgets. Our Housing Authority anticipates potential budget cuts ranging from \$6-\$15M/year. Cuts at this scale (5-10%) could impact over 1,000 individuals in the community currently receiving rental assistance. The Housing Authority provides rental assistance for around 5,400 households each month.

8 . Potential Continuum of Care (CoC) Policy and Funding Changes

An [article from Politico](#) on September 29, 2025 revealed that HUD staff are considering dramatic changes to CoC funding. Proposals include capping funding for permanent housing programs at 30% of the total allocation and adding treatment and work requirements into program guidelines. Our County currently receives just over \$7.7M/year in HUD CoC funding. Roughly 84% of our funding goes to permanent housing programs currently serving over 300 individuals. If the proposed changes move forward, our CoC will need to explore strategies for addressing these changes. Options for us to consider include swapping local and state funding that currently pays for transitional housing and services to cover lost HUD permanent housing funding. HUD funding would then shift to covering transitional housing and services costs. Advocacy efforts to oppose these proposed changes are ongoing. Lawsuits are being considered since the proposed changes reported are inconsistent with current federal law and interim regulations.

9. One Big Beautiful Bill Act Changes

On July 4, 2025, the President signed the “One Big Beautiful Bill Act” into law. The law has significant implications for efforts to address homelessness. The bill includes \$1.1 trillion in tax cuts for those earning over \$500,000 per year with similar cuts to safety net programs, including Medicaid (Medi-Cal in California) and the Supplemental Nutrition Assistance Program (SNAP) – CalFresh in California. SNAP and Medicaid will have additional and more frequent reporting requirements coupled with work requirements. Changes to SNAP will likely be felt in early 2026 and those to Medicaid in early 2027. The County of Santa Cruz Human Services Department Planning and Evaluation Division identified people experiencing homelessness as one of the highest risk groups for loss of benefits in a recent data analysis. Changes to Medicaid will have significant impacts on local hospitals, clinics, and behavioral health programs as well as Medi-Cal investments in housing-related supportive services and resources.

10. Medi-Cal – CalAIM, Transitional Rent, Future

Federal changes to the Medicaid program (health insurance for low-income households) will likely result in significant reductions in the number of people covered by Medi-Cal (Medicaid in California) in Santa Cruz. The California Advancing and Innovating Medi-Cal (CalAIM) Section 1115 and 1915 (b) Medicaid waivers will end

December 31, 2026. These waivers have helped expand resources and investments in health and housing-related services locally and around California. In July 2025, the California Department of Health Care Services released a concept paper entitled – “[Continuing the Transformation of Medi-Cal – Concept Paper](#).” The Paper outlines California’s plans for extending elements of CalAIM beyond the current waiver period. The current federal administration has communicated a lack of support for efforts to address “Health Related Social Needs” in the Medicaid program. The elements of CalAIM that will extend beyond December 2026 are unknown at this time. A Medi-Cal transitional rent benefit for up to six months of rental assistance is expected to launch in January 2026 and will continue through December 2029. The Housing for Health Division is working with our County Behavioral Health Department and two local Medi-Cal managed care plans on plans for a coordinated and centralized implementation of this new benefit. Housing for Health Division staff currently estimate only a small number of individuals will qualify for this benefit due to a narrow eligible target population and a requirement to link the transitional rent benefit with a long-term, stable, housing option. In other words, those accessing the benefit must have a realistic plan for sustaining their housing after the six months of rental assistance.

11. CoC Policy Board Member Remote Meeting Participation

Our CoC Policy Board is an advisory board covered under the California Brown Act. Under current provisions, the Brown Act requires in-person meeting participation. Advisory body members must attend meetings in person unless a specific legal exception applies. If a member needs to use one of these exceptions, then additional legal and technical requirements must be fulfilled prior to the meeting, which are complex to implement. Please contact us as soon as possible prior to the meeting so we can discuss possible options with our legal counsel. Additionally, while a Zoom link is provided for public participation on the Agenda, this does not excuse advisory body members from attending in person.

California Senate Bill 707 signed into law on October 3, 2025, introduces extensive amendments to the Brown Act. Housing for Health Division staff will receive updates and guidance from County legal counsel on how to implement the changes enacted by this law beginning in January 2026.

12. CoC Policy Board Agenda Development Process

At the August 2025 meeting of the CoC Policy Board a request was made to clarify the process for adding items to the CoC Policy Board meeting agenda. Board members can propose agenda topics to Housing for Health Division staff members or Board co-chairs at any time. Housing for Health Division staff meet with Policy Board co-chairs prior to each meeting to review and prioritize agenda topics. An effort is made to keep meeting times within a 2-hour time frame. Essential action items are prioritized over informational and discussion items. Special meetings may be necessary to cover time-consuming or time-sensitive topics. All special public meetings must be planned and require approval of the Board.

13. November 12 – CoC Meeting @ 1440 Multiversity in Scotts Valley – 12-4:30 pm (lunch included)

Housing for Health Division staff will host a CoC member meeting at the 1440 Multiversity campus in Scotts Valley on Wednesday, November 12th from 12-4:30 pm. The 1440 Foundation is providing generous financial support for the event allowing for the use of the facilities and lunch for attendees. Pre-registration is required. The event can accommodate 100 participants. All CoC Policy Board members will be invited to attend. The meeting will focus on developing strategies for responding to significant state and federal policy changes in innovative and collaborative ways. Sam Tsemberis, PhD, a founder and advocate for Housing First programs, will attend the event to support our discussions.

Report/Discussion Items 14-15

14. Continuum of Care – “System” and Policy Board Scope

In recent meetings of the Policy Board, members expressed interest in reviewing the scope of authority and range of appropriate topics for the Board. In addition, members wanted a better understanding of the CoC system of housing and service programs, their funding sources, costs, program status, and program impacts. Both topics were raised in discussions about Homeless Housing Assistance and Prevention Round 6 (HHAP-6) funding. Board members desired a broader contextual and system understanding when deciding on system action plans and budgetary issues.

At the last meeting of the Board, Housing for Health Division staff provided a list of current housing and service programs operating within the CoC system along with funding information. A copy of this list is included in the current Board packet. The information below provides an overview of CoC scope and authority.

Continuum of Care (CoC) Scope and Authority Overview

Where is the scope and authority of the CoC defined?

*The [Homeless Emergency Assistance and Rapid Transition to Housing \(HEARTH\) Act of 2009](#) signed into law on May 20, 2009, amended and reauthorized the McKinney-Vento Homeless Assistance Act. The CoC Program **interim rule** – [24 Code of Federal Regulations \(CFR\) Part 578](#) published July 31, 2021, established the goals of the CoC Program and the roles and responsibilities of the CoC.*

What is the stated purpose of the CoC Program in HUD regulations?

The purpose of the Continuum of Care program is to promote communitywide commitment to the goal of ending homelessness; provide funding for efforts by nonprofit providers, and State and local governments to quickly rehouse homeless individuals and families while minimizing the trauma and dislocation caused to homeless individuals, families, and communities by homelessness; promote access to and effective utilization of mainstream programs by homeless individuals and families; and optimize self-sufficiency among individuals and families experiencing homelessness.

How is a CoC defined in federal law and regulations?

The interim rule establishes the Continuum of Care as the planning body responsible for meeting the goals of the Continuum of Care program. To meet federal goals, the CoC must be involved in the coordination of other funding streams and resources— federal, local, or private—of targeted homeless programs and other mainstream resources. The three major duties of a Continuum of Care are to: (1) Operate the Continuum of Care, (2) designate an HMIS for the Continuum of Care, and (3) plan for the Continuum of Care.

Clear Authority / Responsibility (CoC and ESG funds)	Aspirational Authority / Responsibility (Other Funding and Partners)
• Hold meetings at least twice per year of CoC members • Establish Board to make decisions on behalf of the CoC • Establish and operate a centralized or coordinated assessment system for its geographic area that provides an initial, comprehensive assessment of the needs of individuals and families for housing and services. • Designate and operate a Homeless Management Information System (HMIS) • Designate Collaborative Applicant for CoC funds • Set performance targets for population and program types and evaluate outcomes (HUD CoC and ESG recipients) • Policies and procedures and written standards for CoC and ESG funding • Point-in-Time (PIT) Count at least every two years • Annual gaps analysis of the homeless needs and services within the area	• Coordinating the implementation of a <i>housing and service system</i> within its geographic area* • Various state funding programs designate varying levels of responsibility and authority to CoCs often without resources to implement, e.g., No Place Like Home (NPLH) requiring referrals through “coordinated entry” • Various local funding programs designate varying levels of responsibility and authority to CoCs often without resources to implement, e.g., requiring data entry in HMIS • Various private funding programs contribute to CoC related activities, e.g., Santa Cruz Community Foundation housing assistance fund, private contributions to Santa Cruz Inn acquisition, etc.

**"At a minimum, such system encompasses the following: outreach, engagement, and assessment; shelter, housing, and supportive services; and prevention strategies"*

Housing for Health Division staff consider a housing, services, or infrastructure program part of the system if one or more of the following is true:

- (1) Agency and a specific program within the Agency participate in the Homeless Management Information System (requires agency MOU, staff training, and data collection standards);
- (2) Agency / program has an existing funding contract (revenue or expense) with the County of Santa Cruz Human Services Department Housing for Health Division;
- (3) Agency / program has an existing HUD Continuum of Care (CoC) or Emergency Solutions Grant (ESG) contract;
- (4) Agency / program has an MOU with the County of Santa Cruz Human Services Department Housing for Health Division to participate in the system in a specific role/capacity, e.g., connection services MOU, supportive housing MOU, etc.

Examples of areas not formally part of the current system by the above standards - law enforcement, probation, food/meal programs, libraries, parks, some drop-in service centers, UCSC, Cabrillo College, local hospitals, all K-12 school districts, workforce development, private businesses, and others...

15. 2026 Meeting Plan, Calendar, and Locations

Historically, the CoC Policy Board meets at least six times per year, every other month on Wednesday afternoons at 3 pm with special meetings called when needed. Board meetings generally occur at a single location in mid-county for the entire year to reduce confusion and balance travel times for members coming from northern and southern parts of the county. At the end of each calendar year, staff members ask current Board members if they would like to make changes to the meeting plan, calendar, and locations for the next annual series of meetings. Potential changes could include adjustments to meeting times, frequency, and locations. Housing for Health Division staff request input from Board members on their preferences for the 2026 meeting calendar.

Housing for Health Partnership "System" Map - July 2025- Homelessness Prevention

Organization	Project Name	Project Type	Target Population(s)	Funding Source(s)	Funding Status Notes	PIT Capacity	Annual Capacity
The Hub for Sustainable Living - Tenant Sanctuary	Legal Services	Prevention - Legal	Housed, at-risk of eviction, tenant right violations	County general fund	Annual budget cycle, unstable	5	50
Human Services Department	Home Safe	Prevention - financial assistance	Adult protective services clients, at-risk of or currently experiencing homelessness	CDSS - Home Safe Grant	Annual state budget cycle, unstable	2	20
Community Action Board	Housing Assistance Fund	Prevention - financial assistance	At-risk of or currently experiencing homelessness	Mixed (General Fund, HHAP, HUD CoC, BHBH)	Annual dollar amount fluctuates	4	40
Community Action Board	South County Homelessness Prevention	Prevention - legal, financial assistance, services	At-risk of homelessness, south County	County general fund	Three-year funding commitment	3	30

Includes programs participating in HMIS and those with formal agreements - contracts/MOUs with H4H Division

Housing for Health Partnership "System" Map - July 2025- Interim Housing

Organization	Project Name	Project Type	Target Population(s)	Location	Funding Source(s)	Funding Status Notes	Total Units	Estimated Beds
Housing Matters	Housing Matters Shelter Services (Loft)	Emergency Shelter	Homeless adults	Santa Cruz	PLHA, County General Fund, HHAP	State funding declining (PLHA, HHAP)	40 pallet, 1 congregate	57
Housing Matters	Rebele Family Shelter	Emergency Shelter	Homeless families	Santa Cruz	CalWorks HSP, CalWorks emergency housing, private funds	Declining private and state funds	27	87
Housing Matters	Recuperative Care/Short-Term Post Hospitalization Housing	Emergency Shelter	Health care system referred and need; homeless adults	Santa Cruz	Central California Alliance for Health (Medi-Cal)	Stable through December 2026; then unknown	22	32
Association of Faith Communities (AFC)	North County Faith Community Rotating Shelter	Emergency Shelter	Homeless adults	Santa Cruz / Unincorporated	County General Fund, HHAP interest	State funding declining (HHAP)	Congregate, rotating sites	16
Association of Faith Communities (AFC)	South County Faith Community Rotating Shelter	Emergency Shelter	Homeless adults	Watsonville / Unincorporated	County General Fund, HHAP interest	State funding declining (HHAP)	Congregate, rotating sites	19
Pajaro Valley Shelter Services (PVSS)	PVSS - Emergency Shelter	Emergency Shelter	Homeless families	Watsonville	Private funding	Unknown	5	30
Pajaro Valley Shelter Services (PVSS)	PVSS - 1-Year Transitional Housing	Transitional Housing	Homeless families	Watsonville	Private funding	Unknown	2	16
Pajaro Valley Shelter Services (PVSS)	PVSS - 2-Year Transitional Housing	Transitional Housing	Homeless families	Watsonville	Private funding	Unknown	13	64
Front St.	Paget Center	Emergency Shelter	Homeless veterans	Santa Cruz	VA: Contract Residential Services	Stable	14	14
Siena House	Siena House	Emergency Shelter	Homeless mothers, prenatal, infant children	Santa Cruz	Private funding	Unknown	8	8
Monarch Services	Mariposa House	Emergency Shelter	Domestic violence survivors	Watsonville	DV funding, private funding	Unknown	7	19
People First	Armory Shelter	Emergency Shelter	Homeless, city of santa cruz referral	Santa Cruz	City of Santa Cruz General Fund, County General Fund	Unknown	Congregate	60
Families In Transition	YHDP Young Adults Achieving Success Transitional Housing	Transitional Housing	Homeless youth, preference for families	Mixed	HUD YHDP CoC	Stable but generally fixed funding	3	5
Bill Wilson Center	Shared Housing/Host Homes for Youth	Transitional Housing	Homeless youth	Unincorporated	HUD YHDP CoC	Stable but generally fixed funding	7	7
Housing Matters	Santa Cruz Inn	Emergency Hotel Program	Homeless, behavioral health, encampments (during grant funded period), City of Santa Cruz unsheltered	Unincorporated	City of Santa Cruz Encampment Resolution Grant, BHBH, County Genral Fund, Medi-Cal	One-time funding to launch; unstable long-term funding	20	30
Housing Matters	Bridge Housing	Low-Barrier Navigation Center	Homeless, behavioral health, CARE Act preference	Unincorporated	BHBH, County General Fund, Medi-Cal	One-time funding to launch; unstable long-term funding	32	32
Community Action Board	Recurso de Fuerza	Low-Barrier Navigation Center	Homeless, Pajaro river encampment (during grant funded period), unsheltered south county (Santa Cruz), north county (Monterey - during grant period)	Watsonville	County of Monterey Encampment Resolution Grant, HHIP, County General Fund, Medi-Cal	One-time funding to launch; unstable long-term funding	34	34

Includes programs participating in HMIS and those with formal agreements - contracts/MOUs with H4H Division

Housing for Health Partnership "System" Map - July 2025- Rapid Rehousing (RRH)

Organization	Project Name	Project Type	Target Population(s)	Funding Source(s)	Funding Status Notes	Housing Type	Total Units	Estimated Beds
Families In Transition	ESG Rapid Rehousing	Rapid Rehousing	Homeless families	ESG	Ending	Scattered-site	2	8
Families In Transition	HUD First Step Scattered Site for Families with Children	Rapid Rehousing	Homeless families	HUD CoC	Stable, annual renewals, service dollars generally do not grow over time	Scattered-site	7	25
Families In Transition	YHDP Young Adults Achieving Success (YAAS) Transitional Housing	Rapid Rehousing	Homeless youth, families	HUD CoC	Stable, annual renewals, service dollars generally do not grow over time	Scattered-site	8	22
Families In Transition	CHAMP Collaborative	Rapid Rehousing	CalWorks families	CDSS CalWorks Housing Support Program (HSP)	Annual renewals, unstable allocations	Scattered-site	22	68
Housing Matters	Bringing Families Home (BFH)	Rapid Rehousing (Transition to PSH)	Child welfare involved families, experiencing homelessness	CDSS Bringing Families Home, CalAIM Medi-Cal	Unstable, unpredictable state funding allocations, Medi-Cal revenue possible but not fully in place	Scattered-site	27	59
Housing Matters	Housing and Disability Advocacy Program (HDAP)	Rapid Rehousing (Transition to PSH)	Homeless, disabled, without disability benefits	CDSS HDAP, CalAIM Medi-Cal	Unstable, unpredictable state funding allocations, Medi-Cal revenue possible but not fully in place	Scattered-site	27	27
Housing Matters	ESG Rapid Rehousing	Rapid Rehousing	Homeless adults	ESG	Ending	Scattered-site	4	4
Housing Matters	Supportive Services for Veteran Families (SSVF)	Rapid Rehousing	Homeless veterans - adults, families	VA	Stable	Scattered-site	24	30
Nation's Finest	Supportive Services for Veteran Families (SSVF)	Rapid Rehousing	Homeless veterans - adults, families	VA	Stable	Scattered-site	21	29
Bill Wilson Center	YHDP Rapid Rehousing	Rapid Rehousing	Homeless youth	HUD CoC	Stable	Scattered-site	9	10
Monarch Services	Monarch Rapid Rehousing	Rapid Rehousing	DV survivors	HUD CoC	Stable	Scattered-site	9	23
Walnut Avenue Family and Women's Center	Rapid Rehousing	Rapid Rehousing	DV survivors	HUD CoC	Stable	Scattered-site	8	25

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Housing for Health Partnership "System" Map - July 2025- Permanent Supportive Housing (PSH)

Organization	Project Name	Project Type	Target Population(s)	Funding Source(s)	Funding Status Notes	Housing Type	Total Units	Estimated Beds
Housing Matters	Casa Azul	PSH	HUD chronically homeless, preference for those with history of using recuperative care	Homekey Round 2, HUD CoC grant, tenant rent, CalAIM	Federal CoC funding cuts proposed.	Single-site building	7	7
Housing Matters	HUD Unsheltered NOFO	PSH	HUD chronically homeless, preference for those with barriers accessing Housing Authority programs	HUD CoC unsheltered NOFO grant	Federal CoC funding cuts proposed.	Scattered, multi-site	13	13
County of Santa Cruz Health Services Agency (HPHP, Front St.)	MATCH	PSH	HUD chronically homeless	HUD CoC grant	Federal CoC funding cuts proposed.	Scattered, multi-site, master-leased units	40	44
Eden Housing	Nuevo Sol	PSH	HUD homeless, referrals from Homeless Persons Health Project	Housing Authority Project Based Vouchers	Federal Housing Authority cuts proposed	Single-site building	11	12
Housing Authority of County of Santa Cruz	Shelter Plus Care	PSH	HUD chronically homeless	HUD CoC grant	Federal CoC funding cuts proposed.	Scattered, multi-site	44	50
Pajaro Valley Shelter Services	PVSS-Long Term Housing for Families	PSH	Homeless families	Private funding		Building-based	6	26
Housing Authority of County of Santa Cruz	VASH	PSH	Homeless veterans	Housing Authority dedicated VASH funding	No cuts to program anticipated, VA service cuts anticipated	Scattered, multi-site	319	319
Housing Authority of County of Santa Cruz	Disabled Medically Vulnerable (DMV)	PSH	Homeless, disabled	Housing Authority set-aside program	Federal Housing Authority cuts proposed	Scattered, multi-site	132	198
Housing Authority of County of Santa Cruz	Stability Vouchers	PSH	Homeless, disabled	Housing Authority special federal program	Federal Housing Authority cuts proposed	Scattered, multi-site	40	57
Housing Authority of County of Santa Cruz	Homeless Families with Minor Children	PSH	Homeless families	Housing Authority set-aside program	Federal Housing Authority cuts proposed	Scattered, mult-site	41	125
Housing Authority of County of Santa Cruz	Brommer Street	PSH	Homeless families, disabled	Housing Authority property with project-based subsidies	Federal Housing Authority cuts proposed	Single-site building	6	15
Housing Authority of County of Santa Cruz	Family Unification Program	PSH	Child-welfare involved families and youth	Housing Authority special federal program	Federal Housing Authority cuts proposed	Scattered, multi-site	189	472
Housing Authority of County of Santa Cruz	Emergency Housing Vouchers (EHV)	PSH	Homeless	Housing Authority special federal program	EHV funds expected to run-out December 2026	Scattered, multi-site	266	517
Front Street	Supported Housing	PSH	Behavioral health clients	Behavioral Health Services Act	Cuts anticipated due to declines in behavioral health funding	Scattered, multi-site, master-leased units	56	60
Front Street	Willowbrook Residential Care	Licensed adult residential	Behavioral health clients	County behavioral health dollars, Medicaid	Cuts anticipated due to declines in behavioral health funding	Single-site building	17	34
Front Street	Willowbrook Residential Care-2	Licensed residential care for the elderly	Behavioral health clients	County behavioral health dollars, Medicaid	Cuts anticipated due to declines in behavioral health funding	Single-site building	3	6

Includes programs participating in HMIS and those with formal agreements - contracts/MOUs with H4H Division

Housing for Health Partnership "System" Map - July 2025- Permanent Supportive Housing (PSH)

Organization	Project Name	Project Type	Target Population(s)	Funding Source(s)	Funding Status Notes	Housing Type	Total Units	Estimated Beds
Front Street	Front Street Residential Care (county-owned property)	Licensed adult residential	Behavioral health clients	County behavioral health dollars, Medicaid	Cuts anticipated due to declines in behavioral health funding	Single-site building	23	47
Front Street	Wheelock Residential Care (county-owned property)	Licensed adult residential	Behavioral health clients	County behavioral health dollars, Medicaid, Community Care Expansion grant (1x)	Cuts anticipated due to declines in behavioral health funding	Single-site building	8	16
Front Street	Drake Residential Care Home (Monterey County)	Licensed residential care for the elderly	Behavioral health clients	County behavioral health dollars, Medicaid	Cuts anticipated due to declines in behavioral health funding	Single-site building	1	2
Montecito Manor	Montecito Manor	Licensed residential care for the elderly	Behavioral health clients	County behavioral health dollars, Medicaid	Cuts anticipated due to declines in behavioral health funding	Single-site building	20	40
CFSC, Inc.	Lotus Apartments	PSH	Behavioral health clients, transition age youth	Housing Authority subsidies, behavioral health services	Potential cuts in behavioral health and Housing Authority funding	Single-site building	12	12
MidPen Housing	Bienestar Plaza	PSH	Behavioral health+ homeless; Medi-Cal + homeless	Housing Authority subsidies, behavioral health services	Potential cuts in behavioral health and Housing Authority funding	Single-site building	15	15
MidPen Housing	Sparrow Terrace	PSH	Behavioral health + homeless	Housing Authority subsidies, behavioral health services	Potential cuts in behavioral health and Housing Authority funding	Single-site building	6	6
MidPen Housing	Jessie Street	PSH	Homeless veterans, Behavioral health + homeless	Housing Authority subsidies, behavioral health services	Potential cuts in behavioral health and Housing Authority funding	Single-site building	35	35
MidPen Housing	Aptos Blue	PSH	Behavioral health + homeless	Housing Authority subsidies, behavioral health services	Potential cuts in behavioral health and Housing Authority funding	Single-site building	5	5
Eden Housing	Tabasa Gardens	PSH	Behavioral health + homeless	Housing Authority subsidies, behavioral health services	Potential cuts in behavioral health and Housing Authority funding	Single-site building	6	6
Abode	Resetar Residential Hotel	PSH	Behavioral health + homeless, homeless veterans, homeless	Housing Authority subsidies, behavioral health services	Potential cuts in behavioral health, Housing Authority	Single-site building	90	90
Pacific Housing, Inc.	Cedar Street Apartments	PSH	Homeless families; homeless + disabled; homeless veterans	Housing Authority subsidies, state-funding for services	Potential cuts in behavioral health, Housing Authority, and state funding	Single-site building	17	21

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Housing for Health Partnership "System" Map - July 2025- Permanent Supportive Housing (PSH)

Organization	Project Name	Project Type	Target Population(s)	Funding Source(s)	Funding Status Notes	Housing Type	Total Units	Estimated Beds
Vets Hall Board of Trustees	Veterans	PSH	Homeless veterans	Housing Authority subsidies, VA services	Potential VA service cuts	Single-site building	5	7
Housing Matters	Harvey West Studios	PSH	Behavioral health + homeless; HUC hronically homeless; homeless with disability and no disability income	Housing Authority subsidies, behavioral health services, HDAP subsidies, Medi-Cal, HUD CoC grants	Potential cuts in behavioral health, Housing Authority, and CoC funding	Single-site building	120	120
Novin Development	Park Haven Plaza	PSH	Homeless families, homeless veterans, homeless youth	Housing Authority subsidies, county/state funding for services	Potential cuts in county/state dollars, Housing Authority	Single-site building	35	39

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Housing for Health Partnership "System" Map - July 2025- Street Outreach

Organization	Project Name	Project Type	Target Population(s)	Funding Source(s)	Funding Status Notes	PIT Capacity	Annual Served Target
Housing Matters	Unincorporated Outreach	Street Outreach	Unsheltered, unincorporated areas	HHIP, CDBG	One-time grants expiring June 2026	60	220
Community Action Board	Watsonville Outreach	Street Outreach	Unsheltered, watsonville	HHIP, City of Watsonville, HHAP	Primarily one-time funding supporting	30	60
Front Street	Integrated Housing and Recovery Team (IHRT)	Street Outreach	Unsheltered, enrolled in BH	County BH, SAMHSA	Unstable federal funding, BH department deficits	60	120

Includes programs participating in HMIS and those with formal agreements - contracts/MOUs with H4H Division

Housing for Health Partnership "System" Map - July 2025- Supportive Services

Organization	Project Name	Project Type	Target Population(s)	Funding Source(s)	Funding Status Notes	PIT Capacity	Annual Served
Abode Services	Rehousing Wave	Supportive Services	Permanent Supportive Housing clients	CalAIM, HHAP	Unstable funding, state funding continues to decline	90	90
Abode Services	Real Estate Partnership	Landlord Engagement	Permanent Supportive Housing Landlord Engagement	HHAP, HNMP (Youth)	Unstable funding, state funding continues to decline	100	100
Housing Matters	Housing Now	Supportive Services	Permanent Supportive Housing clients	CalAIM, HHAP	Unstable funding, state funding continues to decline	90	90
Community Action Board	Housing Assistance Fund	Financial Assistance	Households at-risk or currently experiencing homelessness	General Fund, BHBH, HHAP	Unstable and one-time state funding	5	250
Association of Faith Communities	Safe Parking (North and South)	Safe Parking	Unhoused individuals living in their vehicles	General Fund, HHAP	Unstable and declining state funding	60	120
Community Action Board	Housing navigation and case management services for youth	Supportive Services	Homeless youth, focus on those eligible for FUP vouchers	THP/HNMP	Unstable state funding, allocations declining	40	40
Housing Authority	Risk Mitigation, Incentives	Financial Assistance	Formerly homeless individuals/families receiving a Housing Authority voucher	HHAP, HNMP (Youth)	Unstable state funding, allocation declining	N/A	138
County of Santa Cruz - Housing for Health	PSH Services	Supportive Services	Permanent Supportive Housing clients	County general fund, MAA	Stable funding	40	60
County of Santa Cruz - Housing for Health	Connector Services	Supportive Services	Targeted street outreach to high-need unsheltered clients	County general fund, MAA	Stable funding	20	40
Bill Wilson Center	Connector Services	Supportive Services	Youth-focused coordinated entry connection services	HUD	Historically stable funding	10	20
Encompass Community Services	Connector Services	Supportive Services	Clients enrolled in other Encompass programs	Medi-Cal	Medi-Cal funding changes may impact capacity	40	60
Families in Transition	Connector Services	Supportive Services	Families experiencing homelessness	CalWorks, HUD funding	Federal and state budget cuts may impact	20	40
Homeless Persons Health Project (HPHP)	Connector Services	Supportive Services	HPHP clients	FQHC/federal funding and Medi-Cal	Federal funding and Medi-Cal cuts may impact	15	30
Homeless Garden Project	Connector Services	Supportive Services	Internal Garden Project clients	Primarily private funding	Depending on fundraising/fund development	15	30
Santa Cruz Community Health	Connector Services	Supportive Services	Internal clients	FQHC/federal funding and Medi-Cal	Federal funding and Medi-Cal cuts may impact	90	180
Housing Matters	Drop-In Services (Mail, Hygiene, Phone Charging, etc.)	Supportive Services	Unsheltered individuals (currently no screening in/out)	Primarily private funding, CalWorks, County general fund, HHAP	Primarily supported with private funding, reductions in CalWorks and HHAP funding could impact	Not defined	860
Miracle Messages	Santa Cruz Project (Reunification, volunteer mentors, basic income pilot)	Supportive Services	Individuals participating in coordinated entry	HUD CoC	Historically stable funding	Not defined	43
United Way	Coordinated Entry Information and Connection Hub	Supportive Services	Phone, online, and follow-up services for those experiencing or at-risk of homelessness	HUD CoC	Historically stable funding	Not defined	1,200
People First	RV Safe Parking	Safe Parking	Safe parking program for individuals living in RVs (City of Santa Cruz)	One-time state funding, City of Santa Cruz funds	One-time state funding not continuing; long-term funding status unclear	15	30
People First	Safe Sleeping- Armory	Safe Sleeping	Safe sleeping program at the National Guard Armory for unsheltered individuals referred by City of Santa Cruz staff	One-time state funding, City of Santa Cruz funds	One-time state funding not continuing; long-term funding status unclear	75	150
City of Santa Cruz	1220 River Street	Safe Sleeping	Safe sleeping program supported by City of Santa Cruz staff for unsheltered individuals working with a case manager	One-time state funding, City of Santa Cruz funds	One-time state funding not continuing; long-term funding status unclear	30	60

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